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FIELDS OF SPECIALIZATION: National Security Policy; International Politics; Civil-Military Relations; Russia; and International Terrorism

PROFESSIONAL EXPERIENCE:

- 2005-present* Visiting Associate Professor of International Affairs, University of Maine. Concurrently, Professor, National Security Decision Making Department, College of Distance Education, Naval War College, Newport, RI.
- 1996 - 2003* Professor, Department of Security Studies, George C. Marshall European Center for Security Studies, Garmisch-Partenkirchen, Germany. Course Director for the 15-week Executive Course, teaching military officers, civil servants, diplomats, and parliamentarians from Europe and Asia. Directed Electives Program and Advanced Research Program; supervised the team of faculty members; served as lecturer, moderator, and panelist for conferences in support of the Research and Conference Center.
- 1985 - 2004* Adjunct Professor, Salve Regina University, Newport, RI. Teacher by distance learning for MA in International Relations. Mentored Ph.D. dissertations in Liberal Studies.
- 1984 -1996* Professor, Department of National Security Decision Making, Naval War College. Seminar leader for both College of Naval Warfare and College of Naval Command and Staff; taught four electives; and delivered about eight lectures per term to conferences in the United States, Argentina, Romania, Belarus, and elsewhere.
- 1984 - 1989* Adjunct Professor, Fletcher School of Law and Diplomacy. Taught one elective course, as well as mentoring MA and Ph.D. theses on the Soviet Union.
- 1981 - 1983* Senior Intelligence Research Specialist, Directorate of Estimates, Defense Intelligence Agency. Drafted and defended Department of Defense positions on National Intelligence Estimates, in support of the National Intelligence Council.
- 1981 - 1983* Adjunct Professor, Defense Intelligence College (now the National Defense Intelligence College). Taught one elective course, as well as organizing and chairing conferences for reserve officers.
- 1975 - 1983* Adjunct Professor, Georgetown University. Taught courses on Soviet Union and Marxism-Leninism. Served on comprehensive examination boards. Mentored MA and Ph.D. dissertations.
- 1976 - 1981* Director of Curriculum and Intelligence Research Specialist, Soviet Awareness Program, Department of the Air Force. Supervised development of curriculum for educational program about the Soviet Armed Forces. Drafted and defended the Air Staff positions for National Intelligence Estimates about international terrorism and Soviet Strategic Offensive Forces.
- 1975* Soviet Specialist, Strategic Studies Center, SRI, Rosslyn, VA. Led team of researchers. Published study on Soviet perceptions of the United States.
- 1974 - 1975* Acting Director, Russian Area Studies Program and Assistant Professor of History, Georgetown University. Managed all aspects of MA and Ph.D. programs.

- Fall 1973* Director, College of the Air, University of Plano (Texas). Led a travelling program for undergraduates. Developed curriculum; managed faculty resources; controlled funds; and taught in Japan, Singapore, Malaysia, Hong Kong, Indonesia, Taiwan, Thailand and Hawaii.
- 1969 - 1973* Graduate Study, Georgetown University. Served as graduate assistant to program director. Drafted grant applications. Explored options for creating new MA program for U.S. Army Russian Institute in Garmisch, Germany.
- 1965 - 1969* Operations Officer, U.S. Government.
- 1963 - 1965* 1st Lt, Military Intelligence, U.S. Army

PUBLICATIONS:

- “Implications of the Events at Abu Ghraib Prison for PFP Countries: Reflections of a Former Intelligence Officer.” *Connections* (Quarterly Journal), 2004, No. 3, Partnership for Peace (PFP) Consortium of Defense Academies and Security Studies Institutes, <http://consortium.pims.org/publications>
- Co-editor, with Richmond M. Lloyd, et al. *Strategy and Force Planning*. Newport, RI: Naval War College Press, 1996 and 2nd Ed., 1997.
- With Henry C. Bartlett and Timothy E. Somes. “The Spectrum of Conflict: What Can It Do For Force Planners?” In, Lloyd, *Strategy and Force Planning* (above), pp. 404-419. Expanded version of an article first published in *Naval War College Review*, Vol. XLIX, No. 1 (Winter 1996), pp. 119-129.
- With Henry C. Bartlett and Timothy E. Somes. “The Art of Strategy and Force Planning.” In, Lloyd, *Strategy and Force Planning* (above), pp. 16-28. Published originally in *Naval War College Review*, Vol. XLVIII, No. 2 (Spring 1995), pp.114-126.
- With Henry C. Bartlett and Timothy E. Somes. “Force Planning, Military Revolutions and the Tyranny of Technology.” In, Lloyd, *Strategy and Force Planning* (above), 2nd ed., pp. 447-464. Reprinted from *Strategic Review*, Fall 1996, pp. 28-40.
- “The Strategic Significance of Crime in Russia.” *Strategic Review*, Vol. XXIII, No. 3 (Summer 1995), pp. 74-78.
- With Stephen O. Fought. “Nation Building: The View from the Pointy End of the Spear.” *Brown Journal of World Affairs*. Vol. II, Issue No. 1, (Winter 1994), pp.19-32.
- Co-editor, with Raymond M. Duncan. *Ethnic Nationalism and Regional Conflict*. Boulder, CO: Westview, 1994.
- “Russo-Ukrainian Relations.” In, Holman and Duncan, *Ethnic Nationalism* (above), pp. 77-100.
- With Henry C. Bartlett and Timothy E. Somes. “Clear Strategies for a Murky World. ‘Constructive Involvement’ and ‘Selective Response.’” *Naval War College Review*, Vol. XLVI, No. 3 (Summer 1993), pp. 69-81.
- With Henry C. Bartlett. “Grand Strategy and the Structure of U.S. Military Forces.” *Strategic Review*, Vol. XX, No. 2 (Spring 1992), pp. 39-51.
- Co-editor, with Robert L. Pfaltzgraff, Jr. *The Soviet Union after Perestroika: Change and Continuity Special Report*. Institute for Foreign Policy Analysis, Inc., in association with The Fletcher School of Law and Diplomacy, Tufts University. Washington, DC: Brassey’s (US) Inc., 1991.
- “Whither *Perestroika*? Possible Outcomes of Soviet Reform.” Holman and Pfaltzgraff, above, pp. 1-21.
- With Henry C. Bartlett. “Force Planning for the Post-Cold War World. What Can We Learn from Geopolitics?” In, Lloyd, *Fundamentals of Force Planning* (above). Reprinted from *Strategic Review*, Vol. XIX, No. 1 (Winter 1991), pp. 26-36.
- Co-editor, with Richmond M. Lloyd, et al. *Fundamentals of Force Planning. Vol. I. Concepts*. Newport, RI: Naval War College Press, 1990.

With Henry C. Bartlett. "Dominant Force Planning Cases. Maxwell Taylor for Today's Strategic Thinkers." In, Lloyd, *Fundamentals of Force Planning* (above).

With Henry C. Bartlett. "Naval Force Planning Cases: Organizing Our Thoughts and Weighing Alternatives." *Naval War College Review*, XLIII, No. 2 (Spring 1990), pp. 54-63.

"Offense-Defense in Soviet Strategic Force Planning." In Robert L. Pfaltzgraff, Jr., and Richard H. Shultz, Jr., eds. *U.S. Defense Planning in an Era of Constrained Resources*. Lexington, MA: Heath, 1989.

Co-editor, with Richmond M. Lloyd, et al. *Foundations of Force Planning. Concepts and Issues: Vol. II. Resources for Defense*. Newport, RI: Naval War College Press, 1988.

With Eric Hastings. "Interdependence, Disaster, or More of the Same?" In, Lloyd, *Foundations of Force Planning, Vol. II* (above).

With Henry C. Bartlett. "Strategy as a Guide to Force Planning." *Naval War College Review*, XLI, XLI, No. 4, (Autumn 1988), pp. 15-25.

Co-editor, with Richmond M. Lloyd, et al. *Foundations of Force Planning. Concepts and Issues*. Newport, RI: Naval War College Press, 1986.

"Assessing the Threat." In, Lloyd, *Foundations of Force Planning. Concepts and Issues* (above).

"Estimative Intelligence." In, Gerald W. Hopple and Bruce W. Watson, eds., *The Military Intelligence Community*. Boulder, CO: Westview, 1986. Subsequently reprinted in *Government Executive*, Fall 1988.

"Deterrence vs. Warfighting: The View from Moscow." In Kenneth M. Currie and Gregory Varhall, eds., *The Soviet Union: What Lies Ahead?* Washington, DC: U.S. Government Printing Office, 1985. First published in *Air Force Magazine*, March 1981.

"Introduction." In Paul J. Murphy, ed., *The Soviet Air Forces*. Jefferson, NC: McFarland & Co., 1984.

"The Soviet Military Thought Series." *U.S. Marine Corps Gazette*, Feb. 1982.

With Stephen Gibert, et al. *Soviet Perceptions of the United States*. Washington, DC: Strategic Studies Center, SRI International, 1975.

"Power Struggle on the Straits of Malacca: Malaysia, Indonesia, Singapore, and the Prospects for Japan." Testimony before the Committee on Foreign Affairs, U.S. House of Representatives. Published in *Oil and Asian Rivals*. Washington, DC: U.S. Government Printing Office, 1974.

With Joseph Schiebel. *Communism in World Affairs: A Selected Bibliography*. Washington, DC: American Bar Association, 1971.

Many book reviews in *Naval War College Review*, *Slavic Review*, *Strategic Review*, *Modern Age*, and *Triumph*.

COURSES TAUGHT:

University of Maine/Orono

Introduction to World Politics (both in residence and online)
 International Terrorism: Challenges for the United States (in residence)
 Central and Eastern Europe Since the End of Communism (online only)
 The Economics of National Security (in residence)

George C. Marshall European Center for Security Studies, Garmisch-Partenkirchen, Germany

Defense and Security Studies, The Executive Course (both terms)
 Rational Decision Making for the National Security Planner (Elective)
 Economic Development in Eastern Europe and Eurasia (Elective)

Naval War College

National Security Decision Making Course

Soviet Military Doctrine and Strategy (Elective)
Soviet Grand Strategy (Elective)
Economic Development in the Formerly Communist Countries (Elective)
Covert Armies and Secret Wars (Elective)

Salve Regina University

International Relations of Russia, Eastern Europe, and the Balkans
International Relations of Central Asia and the Indian Sub-Continent
Current Issues in International Relations
Managerial Psychology
Introduction to Economics

Defense Intelligence College (now the National Defense Intelligence College)

Soviet Strategic Offensive Forces

Georgetown University

The Marxist-Leninist Challenge to Liberal Values
Sino-Soviet Relations
International Determinants of Soviet Foreign Policy
Domestic Determinants of Soviet Foreign Policy
Western Civilization 800 - 1945 A.D.
History of Dissidence in the USSR
The Marxist Tradition
Russian History 862-1974

College of the Air, University of Plano (Texas)

Modern History of East Asia
Comparative Asian Governments
Developmental Economics
Current Events

DISSERTATIONS MENTORED:

About 100 M.A. and Ph.D. theses (Fletcher School of Law and Diplomacy; Georgetown University; George Washington University; and Salve Regina University). Among those subsequently published are:
Cohen, Ariel. *Russian Imperialism. Development and Crisis.* Westport, CN and London: Praeger, 1996.
Keliher, John G. *The Negotiations on Mutual and Balanced Force Reductions.* New York: Pergamon, 1981
Kozar, Paul Michael. *The Politics of Deterrence. American and Soviet Defense Policies Compared, 1960-1964.* Jefferson, NC and London: McFarland & Co., 1987.
Watson, Bruce W. *Red Navy at Sea.* Boulder, CO: Westview, 1982.

MILITARY SERVICE:

1997 Retired from Air Force Reserve.
1993 - 1996 Site Coordinator, Individual Reserve Detachment 15, Air Force Intelligence Service, Hanscom AFB, MA. Individual Mobilization Augmentee (IMA) to 21st Air Force, McGuire AFB, NJ.

1990 Promoted to Lieutenant Colonel. IMA to Defense Intelligence Agency.
1983 Promoted to Major. IMA to Strategic Air Command.
1976 Joined Air Force Reserve as Captain. IMA to U.S. Air Force Europe.
1966 Separated from Army Reserve as 1st Lt.
1963 - 1965 Commissioned as 2nd Lt, Military Intelligence. Attended Counter- Intelligence Officer Basic Course, Infantry Officer Basic, and Airborne School.
1959 - 1963 Army ROTC

AWARDS:

Employee of the Quarter (joint award with Henry C. Bartlett), Marshall Center, Garmisch-Partenkirchen, Germany, 31 October 1997
Faculty Recognition Citation, as voted by students in College of Naval Warfare and College of Naval Command and Staff, 1987
Defense Intelligence Agency Award for Meritorious Civilian Service, 1983
Outstanding Performance ratings throughout government service
Graduate Fellowship, Center for Strategic and International Studies (CSIS), 1972-1973

EDUCATION:

College of Naval Warfare 1984 (Highest Distinction)
Post-Doctoral Fellowship, National Strategy Institute, Colorado College - 1974
Georgetown – Russian History - MA 1972 and Ph.D. 1973
Harvard – Romance Languages and Literatures - AB 1963 (Magna cum Laude)

LANGUAGES: Fluent French; Intermediate Russian; Basic German